NPS President’s Update

Board of Advisors Meeting
18-19 October 2017
Arlington, VA
• Secretary of the Navy Guest Lecture (SGL)
• NPS Accomplishments
• OPNAV/NPS Coordination
• NPS Community Engagement
• Command Climate Survey
• NPS Foundation Update
Secretary of the Navy Guest Lectures

2017 Secretary of the Navy Guest Lecture (SGL) Series

- Dr. Robert Gates, Former SECDEF;
- LTG (Ret) Karl Eikenberry, Former U.S. Ambassador to Afghanistan;
- Dr. David Chu, President, Institute for Defense Analyses;
- VADM (Ret) Patricia Tracey, Former Deputy Assistant Secretary of Defense for Military Personnel Policy;
- ADM Harry Harris, Commander, U.S. Pacific Command;
- Ms. Leanne Caret, EVP, Boeing;
- Gen John Hyten, Commander, U.S. Strategic Command;
- ADM Philip Davidson, Commander, U.S. Fleet Forces Command;
- Mr. Leon Panetta, Former SECDEF;
- RADM (Ret) Tony Kurta, Acting Under Secretary of Defense (P&R)
NPS Accomplishments (CY2017)

- Conferred 866 degrees
  - 851 Master’s/15 PhDs
- Center for Executive Education
  - Delivered 44 Executive Education courses to nearly 800 Navy Senior Leaders
- Full Ship Shock Trials
  - NPS Team completed CNO directed review of benefit & options for ship shock trials – “Assessment of Ship Shock Hardening Validation Options”
- F/A-18 and T-45 Hypoxia Initiatives
  - NPS team coordinating with NAVAIR and NAWC TSD Orlando to survey aircrew and maintenance personnel and analyze databases.
- SECNAV’s Strategic Readiness Review (SRR) Participation
- Leadership in Cyber Efforts
  - All Hands General Cyber Course Established
  - Established cyber degree and certification programs
  - Led execution of HACKtheMACHINE in coordination w/ MIT
  - Participation in Cyber Endeavor
• Joint Interagency Field Experimentation
  – 6 COCOMs, 9 U.S. government agencies, 6 allied nations

• NATO Technical Team Participation
  – Dr. Jeff Appleget and COL Robert Burks were selected as U.S. members.
    “Course of Action Analysis for the 21st Century.”

• NPS Distance Learning (DL) Program Expansion
  – Network Operations & Technology Certificates (IS) – N2/N6 Community
  – Cyber Security Certificate (CS) – for IDC Officers
  – Data Science Certificate – Sponsored by NRO / USMC
  – Naval Energy Certificate – Sponsored by N45
  – EMBA Degree – Expanded cohort, model to serve Submarine community
  – Masters of Systems Analysis (MSA) – Doubled Naval enrollment
  – Systems Analysis Certificate (DL) – Increase Naval Enrollment
  – NC3 (Nuclear Command, Control, Comm.) Certificates & Degree
NPS Accomplishments (CY2017)

• Improved Business & Financial Management
  - Implemented the Workload Acceptance Process (WAP) and codified in an NPS instruction
  - Implemented the Reimbursable Work Order (RWO) process with coordination across Financial Management, Research and Sponsored Program Office and OGC
  - Executed over 1000 reimbursable funding documents and amendments in support of all facets of the command operations

• Continued Acquisition Process Improvements
  - All 51% non-compliant work has transitioned out of NPS
  - Mature Services Requirements Review Board Program since 2013
  - Acquisition Portal created to provide support to the NPS Enterprise
  - Zero Unauthorized Commitments since 2014
  - Satisfactory PPMAPs since 2013
  - GCPC rebates total $1.1M since 2012
NPS/NWC/USNA Acquisition Synergy

• FY16-FY17 Accomplishments
  - Long Term Indefinite Delivery/Indefinite Quantity Multiple Award Contracts
    ▪ Research and Education ($502M over 5 years)
    - Strategic Sourcing of Research and Education Services
    ▪ Information Technology ($78M over 5 years)
    ▪ Strategic Sourcing of Information Technology Services
  - Services Requirements Review Board Policy/Implementation

• FY16-FY17+ Collaboration Efforts
  - Standard Contracting Authority – Naval Supply Systems Command
  - Direct Cite Fund Lines of Accounting to NPS/NWC Contracting Office to advance Long Term Solutions

• FY18 Collaboration Plan
  - Work Flow Agility: Improve Customer Service/Knowledge Base
    ▪ Standard Procurement System – Underway
    ▪ STARS to SABRE Implementation - Underway
  - NHEITC Annual Meeting
    ▪ IT, Contracting, Comptroller & Library teams collaborate and identify areas for improved efficiencies, common constraints, then develop resolution strategies

Collaboration, Agility, Efficiencies across NPS/NWC/USNA
OPNAV/NPS Coordination

- NPS Work Acceptance Package (WAP) Instruction – Completed
  - Returned Level 1 and 2 WAP approval authority to NPS.
    - Working to return all non-4s to NPS decision through revision of 30DEC15 WAP Memo
- Reimbursable Funds Assessment – Completed
- NPS Mission, Functions and Tasks Inst. – in final routing OPNAV
- Modified Direct Cost Tuition – Continuing coord. with OPNAV
- RWO Instruction Interpretation
  - Progress made with OPNAV toward consideration of 51% rule waivers.
- NPS Conference Approval Authority
  - NPS now approved to host conferences up to $500k & approved for attendance of NPS at non-DOD conferences that are less than $500k.
- Mid-Year/End-of-Year Funding
  - NPS will continue coord. with OPNAV to highlight critical unfunded requirements.
NPS Community Engagement

• Team Monterey Consortium
• Panetta Institute Cooperation
• Monterey Bay Area Cooperative Library System & Pacific Library Partnership
• Multiple Education Partnership Agreements w/ Area Schools
• Multiple STEM Internship Programs
  – Community College Catalyst
  – Science, Engineering Apprenticeship Program
  – Monterey Bay Regional Ocean Science Research Experiences for Undergrads
• Monterey County Science and Engineering Fair Judging Panel
• NSAM/NPS Joint Community Activities
  – Concerts on the Lawn
  – NSAM/NPS “Discover NPS” Day
• Improvements in the NPS Command Climate

**COMPARISON OF NPS TO SERVICE LEVEL AVERAGES**

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**Source:** 2017 NPS DEOCS Climate Survey
NPS Foundation Update

• Foundation support and relationship with NPS never stronger
  – Foundation Strategic Plan
    • Vision includes growth to $25M Foundation in five years
  – Defense Fellows Program

• Current legal restrictions significantly inhibit future growth
  – Non-Federal Entity (NFE) status prohibits advancing Foundation growth
    • NFE Exemption submitted by OJAG in early 2017
  – The NFE exemption underpins the NPS/Foundation partnership, growth and support levels and allows for efficiencies and synergy
  – VCNO visit agenda to NPS in September included Foundation

Foundation represents a unique opportunity to provide NPS future growth in support to set conditions to innovate and build research partnerships – the Board of Advisors could serve as advocate for relief of NPSF restrictions.