1. EXECUTIVE SUMMARY
DEEP highlights during the May-June period include the annual program reviews for Kazakhstan and Uzbekistan.

The 22-23 May review of Kazakhstan's program determined that DEEP support for the creation of a logistics course at the National Defense University (NDU) led to the production of a 115-page textbook for use in both general staff and operational level courses (war college- and staff college-equivalents). These required, 45-hour courses focus on logistics planning, making improvements in logistics performance, and conducting comparative analyses of logistics systems in other nations’ militaries, such as Germany and Israel. In an important milestone, NDU faculty will teach the course by themselves for the first time in September of this year. In addition, DEEP support has the pilot version of the NDU Civil-Military Relations course on track for delivery at both the general staff and operational levels in 2018.

The 24-26 May Uzbek review found that DEEP faculty development support helped to establish a new pedagogical model at the Armed Forces Academy (AFA), which provides war college and staff college instruction. This new model, featuring interactive approaches and critical thinking, emphasizes a new relationship between instructors and students. As a result of progress made, the Uzbek DEEP will transition to develop a Master Instructor program, enabling the AFA to train future faculty members in modern teaching methodologies without external support.

From an administrative perspective, a NATO International Staff personnel resources deficit has negatively affected the execution of scheduled DEEP events. This has forced the temporary suspension of NATO support for programs in Armenia and Azerbaijan, and halted the expansion of Georgia’s program. The U.S., through the Partnership for Peace Consortium (PfPC), still retains capacity to sustain its program responsibilities.

For AMEP, an early June workshop at the Madagascar Staff College established a curriculum development framework that will enable the creation of Joint Operational Planning courses focused on leadership and irregular warfare.

Finally, an early May workshop, as part of the two-year program in support of the Rwandan Military Hospital (RMH) Medical Modeling and Simulation Center, demonstrated that the RMH now has the capacity to provide international certification in Basic Life Support (BLS) and Advanced Cardiac Life Support (ACLS) to Rwandan military personnel.
The following summarizes the overall numbers of events executed during May and June 2017, as well as those planned over the next 4 months (July-October).

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2. **DEEP: RECENT EVENTS, MILESTONES & SENIOR LEVEL MEETINGS** – 9 events in 6 countries, and 2 Milestone events

**Armenia**

*Shadow Faculty Event,*

*22-26 May, Brno, Czech Republic*

Three Armenian Staff College faculty members traveled to the Czech University of Defense to shadow Czech faculty counterparts, observe classes, and participate in lesson preparation.

**Azerbaijan**

*War Game Observation and Feedback*

*16-20 May, Baku*

Two SMEs from Joint Forces Staff College, Norfolk, VA, observed and assessed a war game at the Military College of the Armed Forces.

**Georgia**

*NDA Leadership Workshop*

*26-30 June, Tbilisi*

Dr. Bob Antis, the Georgia academic co-lead from Joint Forces Staff College, conducted an assessment workshop for National Defense Academy faculty.

**Kazakhstan (3 events)**

*Annual Program Review*

*22-23 May, Astana*

The program lead conducted the annual review of Kazakhstan’s DEEP. He met with the Deputy Chief of the MoD’s Department of Education and Science, the leadership of the Kazakh NDU, and stakeholders in the U.S. Embassy, to include the Ambassador. Findings included:

- **Logistics Course Textbook Publication:** A 115-page textbook entitled *Logistica* has been published for the DEEP-supported Logistics Course, a required 45-hour course at both the general staff and operational levels (war college- and staff college-equivalents). The courses focus on logistics
planning, various improvements in logistics, and comparative analyses of logistics in other national militaries (e.g., Germany and Israel). NDU faculty will teach the courses by themselves for the first time in September of this year. U.S. Embassy leaders may invite the CENTCOM J4 to observe and speak at the course.

- **Civil-Military Relations Course On-Track:** The pilot course is programmed for delivery in the October-November 2018 timeframe, and will be taught at both the general staff and operational levels (war college- and staff college-equivalents).
- **NDU to Serve as Future DEEP Curriculum Development Provider:** Major General Ryspayev proposed that KAZ NDU faculty members serve as DEEP SMEs for curriculum development of the Logistics and Civil-Military Relations courses for other countries. Two officer instructors are currently working very hard on their English so they can be part of the DEEP Logistics curriculum development team.
- **10th Anniversary Commemoration of Kazakhstan's DEEP:** December 2017 will mark the tenth anniversary of the establishment of Kazakhstan’s DEEP. The KAZ NDU commandant would like to commemorate it with an event in Astana during the week of 13 November 2017, concurrent with the planned 2017 Action Officer Working Group (AOWG) meeting. The U.S. Ambassador would be invited.

**U.N. Military Observer Course Curriculum Development Workshop**
**22-26 May, Almaty**
Two SMEs from the Finnish Peacekeeping Center delivered the second U.N. Military Observer Course curriculum development workshop to the KAZ Partnership Training and Education Center (KAZCENT). The workshop made substantial progress on course curricula, a course program, exercise plans, scenario materials, as well as outlining requirements for instructors and role players. The third and final workshop will likely be delivered in late January or early February of 2018. The workshop will take five working days to complete all required documentation.

**Civil-Military Relations Course Development Final Workshop**
**21 May-2 June, Carlisle, PA**
4 Kazakh faculty members—all designated to teach the KAZ NDU Civil-Military Relations Course—traveled to the U.S. Army War College to observe and work with U.S. instructors who plan and teach civil-military relations courses. This was the final workshop before KAZ NDU begins delivery of its pilot course. The Kazakh team participated in six of ten lessons in Dr. Marybeth Ulrich’s “Civil-Military Relations for Senior Leaders” course. Dr. Ulrich serves as the DEEP lead supporting KAZ NDU in the development of this course.

An objective of the workshop included having the Kazakh faculty play the role of participant-observers in the U.S. Army War College course. Accordingly, the team joined seminar discussions and shared ideas on how to further develop each of the
lessons for delivery in a Kazakh context. Based on their observations of the U.S. course, Kazakh faculty members are confident with their ability to deliver the course at KAZ NDU. They discovered how the lesson outlines developed in previous workshops work in an actual seminar environment. Their mastery of course topics has demonstrably grown over the series of workshops.

In addition to workshop activities, the Kazakh faculty members also: made a course field trip to Washington, D.C., to participate in a civil-military relations forum at the Center for Strategic and International Studies (CSIS); participated in a staff ride at the Gettysburg National Military Park; visited a community forum on civics education; and toured the Army Education and Heritage Center.

The next workshop will take place from 25-29 September in Astana. In this workshop the Kazakh faculty will conduct three pilot lessons from the full ten-lesson course with Kazakh NDU students. Dr. Ulrich will observe and assist with the implementation of the three selected lessons. Full rollout of the Kazakh NDU course, “Civil-Military Relations: Theory and Practice” is slated for the fall of 2018. Dr. Ulrich will return to Astana to observe the full implementation of the course.

Moldova
Civil-Military Relations Curriculum Development Workshop
11-13 May, Chisinau
Dr. Marybeth Ulrich delivered a Civil-Military Relations curriculum development workshop to the Moldovan Military Institute (MMI).

Uzbekistan (2 events)
Curriculum Development Workshop
22-26 May, Tashkent
A follow-on curriculum development workshop was delivered by SMEs from the U.S. Army Command and General Staff College for the Armed Forces Academy (AFA) on “Intelligence in Modern Military Conflicts” and “Trends of Building and Reforming the Armed Forces.”

Annual Program Review
24-26 May, Tashkent
In coordination with the U.S. Ministry of Defense Advisor (MoDA) and the U.S. Embassy, the DEEP lead conducted the annual program review for the AFA. The Head of the Faculty of Tactics of Foreign Military at the AFA provided a brief on the lessons learned from activities completed in 2017, giving “very high marks” to the three events: two faculty development workshops and one curriculum development event at the U.S. Army Command and General Staff College (CGSC), Leavenworth, KS.

A fundamental objective of the Uzbek DEEP was to initiate a transition to a new pedagogical model at the AFA, emphasizing a new relationship between instructors and students that features interactive approaches and critical thinking. The AFA briefer stressed the substantive contributions of all aspects of the 2017 program,
and offered concrete examples of how the program contributed to the change in the interactive pedagogical model used at the AFA.

Both the Uzbek and U.S. sides expressed intentions to take into account the AFA’s needs as it continues on the trajectory to become Uzbekistan’s premier defense academy, combining the functions of service colleges, staff and command colleges, and pre-commissioning military academies into a single institution. As part of this effort, the FY 2018 Uzbek DEEP will emphasize development of a Master Instructor program, allowing the AFA to train its own faculty in modern teaching methodologies without the need of external support.

**Defense Education Enhancement Program (DEEP) Milestone Event (2 events)**

**NATO Defense Education Clearing House Annual Meeting**

*15-17 May, Madrid, Spain*

The sixth annual Defense Education Clearing House, designed to address gaps in DEEP SME requirements, convened in Madrid, Spain. Nearly 60 participants from 18 nations attended the event. These included representatives from the Marshall Center, the PfP Consortium, Baltic Defense College, NATO School Oberammergau, the NATO Defense College, and the NATO and SHAPE staffs. DEEP leaders successfully addressed more than 90 percent of the gaps identified by partners.

**Education Development Working Group (EDWG) Annual Meeting**

*18 May, Madrid, SP*

The EDWG conducted its annual meeting to address DEEP operational processes. 19 experienced DEEP leaders participated, to include eight DEEP academic leads, resource providers and supporters. The agenda included: DEEP NCO Education; Reference Curricula Development; Master Instructor Program; How to End/Reduce a DEEP Program; Review and Updating of the Annual Measures of Effectiveness Assessment Document Format; Review and Updating of the DEEP Strategic Plan Format; and Review of the DEEP Curriculum Development Process.

3. **DEEP: UPCOMING EVENTS** ~6 events in 3 countries over the next 4 months

**Kazakhstan (3 events)**

**Faculty Development Workshop**

*10-21 July, West Point, NY*

KAZ ADI faculty will travel to USMA, West Point, to participate in a faculty development workshop on assessment cycles and techniques.

**Special Operations Course Curriculum Development Workshop #2**

*21-25 August, Astana*

Two SMEs from the Joint Special Operations University will deliver the second in a series of weeklong workshops to support of development of a 40-hour course on special operations for the KAZ NDU.
Civil-Military Relations Pilot Course Observation
11-15 Sept 2017, Astana
Dr. Marybeth Ulrich, U.S. Army War College, and the DEEP proponent for the KAZ NDU Civil-Military Relations course, will travel to Astana to observe and provide feedback to the NDU faculty on their instruction of three pilot course lessons.

Ukraine (2 events)
Master Instructor Workshop
24-28 July, Kiev
Two SMEs will deliver the first of three Master Instructor Workshops for the NDU.

Master Instructor Workshop
July-September (exact dates TBD), Lviv
Two SMEs will deliver the first of three Master Instructor Workshops for the pre-commissioning Ground Forces Academy.

Uzbekistan
Faculty Development Master Instructor Workshop
7-14 July, Tashkent
1-2 SMEs will deliver the first of three Master Instructor workshops for the Uzbek Armed Forces Academy.

4. AMEP: RECENT EVENTS AND MILESTONES – 3 events in 3 countries

Botswana
Air Force Junior Officer Course Curriculum Development Workshop
22-24 May, Maxwell AFB, AL
Six Botswana Defence Force (BDF) Air Arm Junior Officer Course faculty members and 1 BDF Senior Officer traveled to the USAF Squadron Officer College to discuss and agree on the details for a BDF Air Arm Junior Officer Course curriculum.

Madagascar
Leadership Curriculum Development Workshop
2-10 June, Antananarivo
Three USAF Air Command and Staff College SMEs delivered a curriculum development workshop on leadership and management to faculty at the Madagascar Army Staff School faculty, a staff college equivalent. The SMEs and faculty focused on developing initial components for courses on Joint Operational Planning and Irregular Warfare. The workshop addressed establishment of learning objectives, development of questions for discussion, and methods for of student evaluation. Future workshops will focus on identifying course support materials in order to address challenges related to the lack of infrastructure required for research, especially in French.
Rwanda

**Curriculum Development Workshop**

**1-12 May 2017, Kigali**

A SME team from the Defense Institute for Medical Operations, San Antonio, TX, delivered a curriculum development workshop designed to ensure that Rwanda Military Hospital (RMH) personnel have the ability to earn international certifications in Basic Life Support (BLS) and Advanced Cardiac Life Support (ACLS). The following determinations were made:

- The RMH Medical Modeling and Simulation (MMS) Center is well maintained and continues to support all training objectives.
- Six RMH personnel, three physicians and three nurses, were trained as BLS and ACLS instructors during the first week.
- The Rwandan Medical and Dental Council validated this training as satisfying 20 Rwandan Continuing Professional Development units.
- The Rwandan Ministry of Health (MOH) intends to use these instructors and the MMS to train 42 paramedic personnel in BLS and ACLS over the next month.
- The Six Rwandan ACLS Instructors conducted their own pilot course, teaching 48 in BLS and 7 in ACLS during the second week.
- To date, 13 have been trained in ACLS, and 42 in BLS.

5. **AMEP: UPCOMING EVENTS** – *11 events in 9 countries and 1 milestone event over the next 4 months*

**Benin (2 events)**

**Curriculum Development Workshop**

**10-14 July, Cotonou**

Two SMEs from the Air Command and Staff College, Maxwell AFB, AL, will deliver a curriculum development workshop on asymmetric warfare for the Staff College.

**Faculty Development Workshop**

**17-21 July, Cotonou**

Dr. Karyn Sproles from the U.S. Naval Academy, Annapolis, MD, will deliver a faculty development workshop for the Staff College.

**Burkina Faso**

**Faculty Development Workshop**

**27 June 30 – 4 July, Ouagadougou**

Two US Sergeants Major Academy SMEs will deliver the second in a series of faculty development workshops for the NCO Academy faculty.
Chad
Military Academy Faculty Development Workshop
2-4 August, N’Djamena
Two U.S. Military Academy, West Point, SMEs will deliver a faculty development workshop for the Military Academy faculty. The goal is to provide pedagogy training to all faculty, both current and incoming, during the summer break.

Djibouti
Faculty Development Workshop
8-12 July, Djibouti City
Dr. Karyn Sproles, USNA, Annapolis, will deliver a faculty development workshop for the Military Academy faculty.

Madagascar
Curriculum Development Workshops
19-21 July, Antananarivo
Three SMEs from the Air University, Maxwell AFB, AL will deliver curriculum development workshops on leadership and logistics for the Staff College.

Niger (2 events)
Introduction of New Military Academy Lead
23-25 July, Niamey
The new academic lead, Dr. Bruce Keith from USMA, West Point, will be introduced to the Niger Military Academy leadership and the U.S. country team.

Curriculum Development Workshops
23-28 July, Niamey
Three SMEs from USMA, West Point, will conduct Leadership and Physical Education curriculum development workshops for the Military Academy.

Rwanda
Curriculum Development Visit to the U.S.
September/October (exact dates TBD), Leavenworth, KS
Rwanda Staff College faculty will travel to the U.S. Army Command and General Staff College (CGSC) to receive a brief on and review the CGSC curriculum for potential adaptation.

Sierra Leone
Introduction of New NCO Academy Lead
August (exact dates TBD), Freetown
The current AMEP academic lead will accompany the new NCO Academy academic lead, SGM Ryan Robert, to the NCO Academy, and to meet the U.S. country team.
Uganda

*Initial Site Survey*

**19-21 July, Jinja**

The AMEP team will conduct an initial site survey of the Uganda Staff College. The academic lead will be COL Juan Ulloa from the U.S. Army Command and General Staff College, Leavenworth, KS.

Africa Military Education Program (AMEP) Milestone Event

*Faculty Development Workshop Planning Meeting*

**10-15 July, Leavenworth, KS**

The U.S. Army Command and General Staff College, Ft. Leavenworth, KS, will host a number of U.S. pedagogy SMEs who will conduct a faculty development event to plan a workshop for delivery to African pedagogy SMEs during an October 2017 engagement in Accra, Ghana. This will become an annual event to support the creation of an African faculty development community of interest and practice.