



CENTER FOR CIVIL-MILITARY RELATIONS

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International Intelligence Fusion Centers (MASL # P309452)

The Center for Civil-Military Relations' (CCMR) Expanded International Military Education and Training (EIMET) approved seminar entitled "International Intelligence Fusion Centers" is conducted by a Mobile Education Team (MET). The course aims to assist countries all over the world, which are facing serious problems of organized and street crime, as well as terrorism, to improve the effectiveness of intelligence and other security forces, in order to better cope with, and respond to, such threats. It focuses on the relevance of Fusion Centers (drawing upon the United States Department of Homeland Security example) to the strengthening of security institutions' capabilities to better deal with what are termed "all hazard" threats, which means not only terrorism and crimes, but also natural disasters and calamities.

Many countries where the CCMR delivers programs confront crime and terrorist threats, as well as natural disasters, and some expressed their interest in the conceptualization of a the conceptualization of a the conceptualization of a the conceptualization of a the conceptualization of a the conceptualization of a Fusion Center, as implemented and practiced in the U.S. In this context, the course addresses key issues involved in institutionalizing and operating a Fusion Center (as part of a greater national endeavor aimed at boosting the effectiveness of intelligence and security institutions), to include: transnational and global security threats in the twenty first century; the wide - spread problems in the security sector in various countries; challenges in responding to threats in different countries; the United States experience and insights on how the U.S. experience might prove relevant to other countries facing similar security challenges; and, attention to the technical requirements for an effective Fusion Center.

Course Objectives: The key objectives of this course are to:

1. Familiarize participants with the "Fusion Center" concept (including the roles and missions of Fusion Centers and their numerous customer sets);
2. Provide participants with an understanding of the main challenges associated with the development, and implementation of a Fusion Center, including those arising from a complex, multi-agency operation involving local, state, federal, and private sector organizations, as well as from coping with the dilemma of security versus privacy and civil liberties issues/policies;
3. Provide participants with an understanding of the potential contribution of the Fusion Centers to the strengthening of the security institutions' effectiveness, including the management of the intelligence cycle as a tool for integrating analysis, production, information sharing, and to enhance cooperation and collaboration among multiple agencies, roles of leadership, policy and strategy; and,
4. Assist participants in developing an action plan for institutionalizing International Intelligence Fusion Centers in their own countries.

Participants: The workshop is designed for international civilian officials, military officers in the ranks of captain to general, as well as civil and private sector representatives (from the academia, political parties, non-governmental organizations, private companies) involved in national security.

Translation: The course is taught in English. Where necessary, the course is delivered with simultaneous interpretation into the local language.



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Cost: Prior to the MET, CCMR will prepare a budget of all costs to be incurred over the course of the program. OSCs will be asked to provide estimates of costs that they will incur in-country to host a program for inclusion in the total budget. Costs incurred by CCMR include transportation, faculty and staff salaries, and lodging and per diem for MET team members. In-country costs that will be included in the MET include translation and reproduction of course materials, site rental (including daily lunches), and interpreters' salaries. While costs vary widely depending on air fares, number of faculty, and other factors, a MET budget will normally total between USD 40,000 and 60,000. Should a pre-course survey be determined necessary to coordinate with embassy and host nation representatives, it costs normally total between USD 8,000 and 15,000 and can be programmed under MASL P309073. Regional versions of the course could be programmed under MASL P273001