Transparency is a central characteristic of all public resource management and decision making systems. This five day course examines the characteristics of procurement and other decision making systems that are defined by integrity, accountability and transparency. Public procurement is internationally recognized as the primary decision making system with opportunities for fraud and corruption.

**Objectives:**
The key themes of this course include:

- **Accountability** as the means to establish clear lines of responsibility in resource management and decision making processes.
- **Transparency**: Principle and Practice
- **Transparency** as a means of ensuring that policies, procedures and processes are understood
- **Professionalism** as an important component of individual and systemic performance
- **Procurement competition and sourcing** methodologies as tools to ensure that the best decisions are made as to what to buy and how to buy it
- **Publicizing** supportable decisions about the expenditure of the public budget

**Topics include:**

- Transparency/Accountability Defined
- Characteristics of Transparent Systems
- Accountability: An Individual and Organizational Assessment
- Causes & Effects of Transparent Resource Management Systems
- Role of Government, Legislature and Ministries
- Case Study: Industry and Benefits of Transparency
- Introduction to Public Procurement Systems & Transparency
- Public Procurement Systems: A Case Study: Utopia
- Transparency in the Budget Process
- Individual & Group Ethics: Organizational Challenges
- Global Impact & Implications for Transparency and Accountability

Learning methodologies include lecture, open discussion, in class exercises and case studies. Course participants are engaged to make the best decisions under difficult circumstances.

**Participants:**

This course is designed for international military officers and civilian equivalents of grades 04-06 who are involved in procurement or other decision making systems.

**Course Dates:** The course is exported and customized given a country’s specific requirements.