



# CENTER FOR CIVIL-MILITARY RELATIONS

Naval Postgraduate School  
1635 Cunningham Road (Bldg. 259)  
Monterey, CA 93943-5011

T +1.831.656.3171  
F +1.831.656.3351  
ccmrinfo@nps.edu  
www.ccmr.org

## Executive Program in Defense Decision-Making In-Residence Course (MASL #P170001)

---

The Executive Program in Defense Decision-Making is a two-week Expanded International Military Education and Training (EIMET) approved program conducted every May and October at the Naval Postgraduate School in Monterey, California. The program has been structured to emphasize the impact of transformation on security and defense decisionmaking in the contemporary global environment.

The main themes covered include the following:

- Threat Assessment in the Contemporary Environment;
- Development of National Security Strategies;
- Capabilities-Based Approach for Security Challenges;
- Defense Institution Building;
- Roles & Missions of Security and Defense Forces;
- Intelligence Structures, Processes;
- Women, Peace, Defense, and Security;
- Challenges in the Global Commons, including Cyber Security

The course is designed for senior (O-7 and above) military officers and their civilian counterparts from legislatures, government ministries, and non-governmental organizations. Participants will have the opportunity to meet and work with leaders from around the world on issues of defense transformation and decision-making common to democratic nations. The curriculum has a strong problem-solving focus and draws examples from the experiences of many different countries.

***Prospective participants and SAOs should be aware of the following administrative issues:***

### **Participants:**

In order to facilitate interaction between students and faculty and foster an appropriate student mix, class size is limited to 25 participants. Potential students should be O-7 or above (or the civilian equivalent); however, recognizing that different countries structure their militaries differently, CCMR will consider officers at the O-6 level on a case by case basis.

Ideally, participants should hold positions of responsibility concerning strategic planning and civil-military relations issues (e.g., security policy and national strategy formulation; defense budgeting; legislative liaison; non-governmental organizations (NGOs); political party officials; academics; church officials; and other interested personnel). Countries are encouraged to nominate more than one participant depending on total class size.



# CENTER FOR CIVIL-MILITARY RELATIONS

Naval Postgraduate School  
1635 Cunningham Road (Bldg. 259)  
Monterey, CA 93943-5011

T +1.831.656.3171  
F +1.831.656.3351  
ccmrinfo@nps.edu  
www.ccmr.org

## **Accommodations:**

Participants are normally housed on campus at the Naval Postgraduate School Bachelor Officer Quarters (BOQ). These rooms are near the classrooms where the course is conducted. The rooms include a private bath, television, telephone, internet access, and a small refrigerator and microwave oven. Accompanying spouses and children may also stay in the BOQ for a small additional charge. Medical care is available on an emergency basis only.

## **Language:**

While there is no formal TOEFL requirement, ODC/SAOs and participants should be aware that the course is conducted entirely in English and that the program strongly emphasizes group discussion. The ECL requirement is 80.

## **Cost:**

The cost of the course is approximately USD 4,800 for IMET and USD \$5,300 for FMS per student. This fee does not include transportation to or from Monterey or the student's living expenses while in Monterey.

## **Contact Information:**

The Primary Contact is Ms. Cris Matei at [cmatei@nps.edu](mailto:cmatei@nps.edu) (831) 656-2366.